

# District Strategic Plan 2021-2024

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#### **Kiwanis Mission**

Kiwanis is a global organization of volunteers dedicated to improving the world one child and one community at a time.

#### **Kiwanis Vision**

Kiwanis will be a positive influence in communities worldwide — so that one day, all children will wake up in communities that believe in them, nurture them and provide the support they need to thrive.

## Strategic Priority #1 Leadership Education

**Goal 1:** Hire or appoint a qualified Leadership Development Educator at the District Level to develop pathways for success for leadership succession.

**Goal 2:** Develop a program to incentivize and develop emerging leaders to take advantage of educational opportunities hosted inside and outside the District.

**Goal3:** Create a leadership education program team to develop opportunities for consistent and relevant education accessible to all members.

## Strategic Priority #2

#### Service Leadership Program Relations

**Goal 1**: Actively grow and strengthen the number of Service Leadership Programs each administrative year.

**Goal 2**: Strengthen sponsoring Kiwanis club engagement through targeted training annually for sponsoring club advisors and District committees.

**Goal 3**: Increase the visibility of Kiwanis to our Service Leadership Programs at all levels by connecting the Ks through effective communication to service leadership program alumni.

## **Strategic Priority #3**

#### **Improve Member Experience**

**Goal 1:** Provide opportunities and education that stress the importance of flexible membership that is focused on service over administration.

**Goal 2**: Encourage strategic planning at all levels through education that promote clubs to set membership and community goals annually.

**Goal 3:** Promote and develop a membership brand strategy that identifies membership benefits and experiences that align with the Kiwanis mission.

**Goal 4**: Incorporate Justice, Equity, Diversity and Inclusion initiatives and awareness into new and existing membership programming and offerings.

### **Strategic Priority #4**

#### **District Operations**

**Goal 1**: Develop and approve a balanced budget each Kiwanis fiscal year.

**Goal 2**: Adopt and commit to the best practice of increasing reserve funding each fiscal year when there is a surplus.

**Goal 3**: Implement financial controls and policies recommended by the audit committee and in compliance with audit findings.

**Goal 4:** Decrease fixed asset costs and have a virtual District office within 3 years utilizing remote workers.

**Goal 5**: Improve District office technology infrastructure to support timely member communication, collaboration and provide selfservice forms.