

# Keeping Your Club's Seats Filled

Capital District Kiwanis 2022 Mid Year Conference

Dr. Joshua Hiscock Regional Trustee – Chesapeake Bay

#### **Session Overview**

- Introductions
- Defining Retention and Establishing Its Importance
- Naming Obstacles to Retaining Members
- Identifying Solutions to Overcoming Membership Retention Issues
- Discussion & Questions

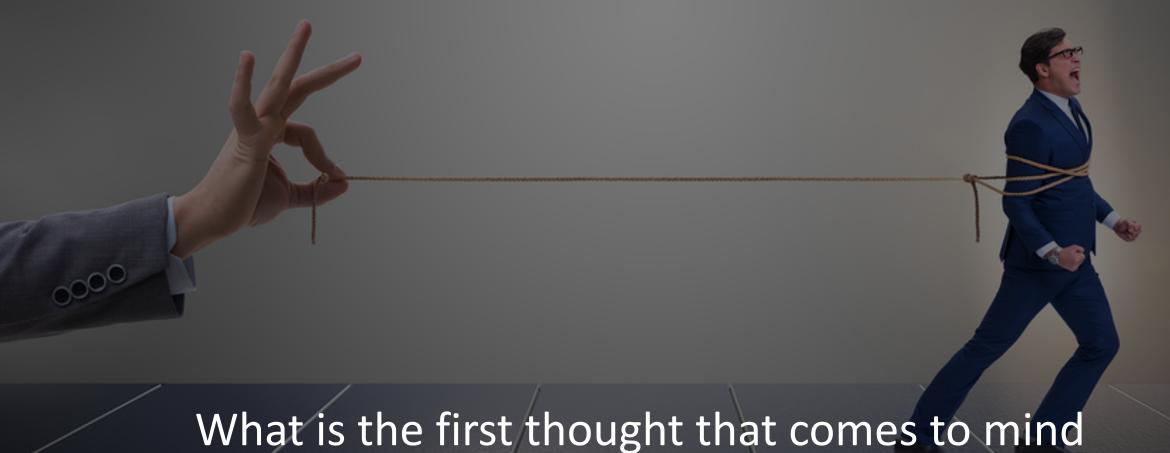


#### Introductions

- Joined Kiwanis in 2010
- Dual member of the Kiwanis Club of Ellicott City (MD) and the Kiwanis Club of Capital – Next Generation e-Club
- Regional Trustee (2020-2023)
- Lt. Governor Division 4 (2019-2020)
- Member of the District Membership Committee
- Certified Club Opener and Club Coach
- Member of the District Key Club Adult Committee (2011 – present)
- District Youth Protection Manager (2019-2022)
- Chair, Kiwanis International Visionary Leadership Task Force (2019-2021)
- Lead Facilitator Kiwanis Key Leader (2008 Present)
- Member of Key Club in HS in the New England & Bermuda District



# Activity: First Thoughts



What is the first thought that comes to mind when you hear the word **RETENTION**?

## What Is Retention Anyway?

- Member retention is the measure of how many of your members keep their membership active
- In the case of Kiwanis, it is how many members pay their dues and remain on our club rosters from one administrative year to the next



Activity: First Thoughts Why do members depart from Kiwanis?

- Clubs need members! Members are the fuel for our organization.
   They are the individuals who serve our communities
- Members become club directors and club officers and step forward to lead locally
- Club officers become divisional and district leaders who lead on a regional level, facilitate communication, and help to bring local clubs together
- District leaders ascend to international positions and provide strategic vision for our entire organization

We cannot always control why members depart from Kiwanis

- New professional position
- Retirement
- Family obligations that become time-consuming
- Poor health
- A move to a new physical location
- Death





- Retention is an indicator of an organization's health and may be an indicator of what the member experience is like
- Retention of members is a signal of an organization's legitimacy. Constant turnover may be an indicator of concern for a prospect
- Would you join an organization that is failing? Or an organization that seems inactive or destined to disappear?



- Retention is vital for a club because low retention rates make an already challenging and stressful recruitment process even more critical for club sustainability and survival
- Organizations that retain members will gain members!







#### **Club Culture**

- Style and schedule of club meetings
  - When does your club meet? What day of the week and time of day?
  - What is the structure of your club meeting?
  - Does your meeting involve a meal?
  - Are your meetings inviting? Do they offer time for fellowship and education? Is there a service component?
  - How will you manage a desire for virtual participation as COVID wanes?
- Consider how the answers to these questions may influence a member's desire to participate and remain a member of your club



#### **Club Culture**

- What is your club's climate of inclusivity?
  - "That's My Seat" Syndrome
  - How are prospective members treated when they visit your club?
  - How are new members provided an orientation to Kiwanis and your club?
  - Does your club discuss inclusion and ways to be more inclusive?



#### **Club Activities**

- The schedule of service is often a driver of interest in a club
- Is there a balance of hands-on projects when compared to traditional philanthropy?
- How often is your club offering the opportunity to serve, not just meet?
- Are you offering family-friendly service activities?
- Do you invite any SLP clubs that you sponsor to get involved in your meetings or service projects?
- Are you taking into consideration levels of physical ability when designing service offerings to guarantee that all members have a role that is accessible to them?



#### **Expectations**

- What are we expecting of individuals who show an interest in our club? What must they do to qualify for membership?
- What are we asking of our new members? Are we adding additional responsibilities to their plates to ease the burden of more seasoned members?
- Avoid "day one" talk about ascending to club leadership! Many Kiwanians end their membership because they felt pushed into leadership roles from the start of their membership



Consider This....



#### The Cost of Kiwanis

- Joining Kiwanis has a time cost
  - When taking meetings and service projects into consideration, a club member could spend at least 4-5 hours a month on Kiwanis work
  - Club officers often spend even more time engaged in Kiwanis work
  - This may not be feasible for every individual and must be examined
- Joining Kiwanis also has a financial obligation
  - Dues are \$109 annually; some clubs charge far more than this
  - Economic challenges are a key reason many members choose to end their
     Kiwanis membership to seek opportunities to serve the community for free



#### **People**

- People do not join organizations. People join people.
- The members in your club are a major influence on retention or departure!
- Does your club membership appropriately reflect the diversity of your community in relation to dimensions of identity, such as age, gender, race, ethnicity, religion, ability, or sexual orientation?
- Do club leaders show respect for members in all their interactions? Do meetings begin on time? Do leaders say thank you? Do fellow club members role model this same behavior?

## Why Stay?

Why have you stayed as a member of Kiwanis?





- Name a Membership Committee chair each year, and be certain that the individual is not solely focused on adding new members to the club, but also on retaining current members
- Do not forget to add this chairperson's name to the Club Secretary Dashboard in Kiwanis Connect!



- Consider naming co-chairs to divide this task amongst more than one person – this means more hands to implement more membership ideas!
- While having a leader oversee this function is essential, be sure membership recruitment and retention are topics that your entire Board of Directors talks about on a regular basis
- This should never be considered the responsibility of just one individual



- Conduct an annual assessment of your club's culture to be sure that you are staying responsive to any pervasive issues.
   It is better to be proactive than reactive!
- Create an annual member satisfaction survey every spring that allows members to offer ideas to the Board of Directors on ways to improve the club experience
- Utilize Achieving Club Excellence (ACE) Tools, Kiwanis International resources, a club coach, your Kiwanis Lt. Governor, or your Regional Trustee

- Discuss the tangible and intangible benefits of joining Kiwaiiis with prospective members
- Remind current members of these benefits annually!
- Look for new ways to enhance the Kiwanis experience by exposing members to fun experiences, cool new places, and important people in your community

- 2022 Mid Year Conference
  Williamsburg Virginia
  GET ON BOARD
- Encourage involvement in divisional, district, and international events to promote idea sharing, personal growth, and networking
- Create a culture of appreciation and recognition where members are thanked for their service and honored for their dedication to Kiwanis and the community

- Create recognition programs, such as Kiwanian of the Month, Kiwanian of the Quarter, or Kiwanian of the Year
- Send birthday cards to members or honor special celebrations on a regular basis
- Consider celebrating Kiwanis membership anniversaries by noting the milestone on a meeting agenda or in a club newsletter. Make it an agenda item at meetings. This shows everyone that retention is appreciated and matters!

- Monitor member participation and consider reaching out to members who have not attended meetings or service projects on a regular basis
- Consider implementing a buddy system to encourage member interaction, especially with new members
- Communicate with members in multiple ways e-mail, text message, GroupMe, telephone, social media
- Be sure your members know what is happening in the club, even if they are not always able to attend meetings!



## **Share Your Success Stories**

#### Whatever You Choose To Do...



- Be sure that members know that they matter and that they would be missed if they were not part of your club
- Create an environment where prospective new members feel welcomed and valued from their first day
- Nurture an inclusive culture of member appreciation
- Listen to what members want, anticipate what members need, and truly hear what members are saying to you
- Look for warning signs and be proactive about retaining members





Keep Kiwanis Fun!



# Questions?

Dr. Joshua Hiscock hiscockj@gmail.com